

**Near-Optimal Control of Queueing Systems  
via  
Approximate One-Step Policy Improvement**

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# Performance Evaluation and Optimization

∃ various (approximate) methods for **evaluating** a fixed policy for an MDP.

- ▶ evaluate = compute value function
- ▶ methods include LSTD, TD( $\lambda$ ), ...

**Policy Improvement:** If  $v^\pi$  is the *exact* value function for the policy  $\pi$ , then a policy  $\pi^+$  that is provably at least as good is given by:

$$\pi^+(x) \in \arg \min_{a \in A(x)} \{c(x, a) + \delta \mathbb{E}[v^\pi(X) \mid X \sim p(\cdot \mid x, a)]\}, \quad x \in \mathbb{X} \quad (1)$$

- ▶ Discounted Costs:  $\delta \in [0, 1)$ ,  $v^\pi$  gives expected discounted total cost from each state under  $\pi$
- ▶ Average Costs<sup>1</sup>:  $\delta = 1$ ,  $v^\pi$  is the “*relative value function*” under  $\pi$

**Policy Iteration** is based on this idea.

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<sup>1</sup>when the MDP is *unichain* (e.g., ergodic under every policy)

# Approximate Policy Improvement

If  $v^\pi$  is replaced with an approximation  $\hat{v}^\pi$ , then the “improved policy”  $\pi^+$  where

$$\pi^+(x) \in \arg \min_{a \in A(x)} \{c(x, a) + \delta \mathbb{E}[\hat{v}^\pi(X) \mid X \sim p(\cdot | x, a)]\}, \quad x \in \mathbb{X} \quad (2)$$

is **not necessarily better** than  $\pi$ .

## Questions:

1. When is (2) **computationally tractable**?
2. When is  $\pi^+$  close to being **optimal**?

Our focus is on MDPs modeling **queueing systems**.

# Outline

## Part 1: Using Analytically Tractable Policies<sup>2</sup>

- ▶ Average Costs

## Part 2: Using Simulation and Interpolation<sup>3</sup>

- ▶ Average Costs

## Part 3: Using Lagrangian Relaxations<sup>4</sup>

- ▶ Discounted Costs

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<sup>2</sup>Bhulai, S. (2017). Value Function Approximation in Complex Queueing Systems. In Markov Decision Processes in Practice (pp. 33-62). Springer.

<sup>3</sup>James, T., Glazebrook, K., & Lin, K. (2016). Developing effective service policies for multiclass queues with abandonment: asymptotic optimality and approximate policy improvement. *INFORMS Journal on Computing*, 28(2), 251-264.

<sup>4</sup>Brown, D. B., & Haugh, M. B. (2017). Information relaxation bounds for infinite horizon Markov decision processes. *Operations Research*, 65(5), 1355-1379.

# Part 1

## Using Analytically Tractable Policies

# Analytically Tractable Queueing Systems

## Idea:

1. Start with systems whose Poisson equation is analytically solvable.
2. Use them to suggest analytically tractable policies for more complex systems.

## Examples: (Bhulai 2017)

- ▶  $M/\text{Cox}(r)/1$  queue
- ▶  $M/M/s$  queue
- ▶  $M/M/s/s$  blocking system
- ▶ priority queue

# The Poisson Equation

Let  $\pi$  be a policy (e.g., a fixed admission rule, a fixed priority rule).

In general, the **Poisson equation** looks like this:

$$g + h(x) = c(x, \pi(x)) + \sum_{y \in \mathbb{X}} p(y|x, \pi(x))h(y), \quad x \in \mathbb{X}.$$

We want to solve for the **average cost**  $g$  and the **relative value function**  $h(x)$  of  $\pi$ .

The Poisson equation is also called the “evaluation equation”.

- ▶ e.g., **Puterman**, M. L. (2005). Markov Decision Processes: Discrete Stochastic Dynamic Programming. John Wiley & Sons.

# The Poisson Equation for Queueing Systems

For queueing systems, the Poisson equation is often a **linear difference equation**.

- ▶ See e.g., [Mickens, R. \(1991\)](#). *Difference Equations: Theory and Applications*. CRC Press.

**Example:** Poisson equation for a uniformized M/M/1 queue with  $\lambda + \mu < 1$  and linear holding cost rate  $c$ :

$$g + h(x) = cx + \lambda h(x+1) + \mu h(x-1) + (1 - \lambda - \mu)h(x), \quad x \in \{1, 2, \dots\},$$

$$g + h(0) = \lambda h(1) + (1 - \lambda)h(0).$$

This is a “**second-order**” difference equation.



# Linear Difference Equations

## Theorem (Bhulai 2017, Theorem 2.1)

Suppose  $f : \{0, 1, \dots\} \rightarrow \mathbb{R}$  satisfies

$$f(x+1) + \alpha(x)f(x) + \beta(x)f(x-1) = q(x), \quad x \geq 1$$

where  $\beta(x) \neq 0$  for all  $x \geq 1$ .

If  $f_h : \{0, 1, \dots\} \rightarrow \mathbb{R}$  is a "homogeneous solution", i.e.,

$$f_h(x+1) + \alpha(x)f_h(x) + \beta(x)f_h(x-1) = 0, \quad x \geq 1,$$

then, letting the empty product be equal to one,

$$\begin{aligned} \frac{f(x)}{f_h(x)} &= \frac{f(0)}{f_h(0)} + \left( \frac{f(1)}{f_h(1)} - \frac{f(0)}{f_h(0)} \right) \sum_{i=1}^x \prod_{j=1}^i \frac{\beta(j)f_h(j-1)}{f_h(j+1)} \\ &\quad + \sum_{i=1}^x \prod_{j=1}^i \frac{\beta(j)f_h(j-1)}{f_h(j+1)} \sum_{j=1}^{i-1} \frac{q(j)}{f_h(j+1) \prod_{k=1}^{j+1} \frac{\beta(k)f_h(k-1)}{f_h(k+1)}} \end{aligned}$$

## Application: M/M/1 Queue

Rewrite the Poisson equation in the form of the Theorem:

$$h(x+1) + \underbrace{\left(-\frac{\lambda + \mu}{\lambda}\right)}_{\alpha(x)} h(x) + \underbrace{\left(\frac{\mu}{\lambda}\right)}_{\beta(x)} h(x-1) = \underbrace{\frac{g - cx}{\lambda}}_{q(x)}, \quad x \geq 1.$$

Note that  $f_h \equiv 1$  works as the “homogeneous solution”.

We also know that, for an M/M/1 queue with linear holding cost rate  $c$ ,

$$g = \frac{c\lambda}{\mu - \lambda}.$$

So, according to the Theorem,

$$\boxed{h(x)} = \frac{g}{\lambda} \sum_{i=1}^x \left(\frac{\mu}{\lambda}\right)^i + \sum_{i=1}^x \left(\frac{\mu}{\lambda}\right)^i \sum_{j=1}^{i-1} \left(\frac{\lambda}{\mu}\right)^{j+1} \left(\frac{g - cj}{\lambda}\right) = \boxed{\frac{cx(x+1)}{2(\mu - \lambda)}}.$$

# Other Analytically Tractable Systems

Relative value functions for the following systems are presented in ([Bhulai 2017](#)):

## 1. $M/\text{Cox}(r)/1$ Queue

- ▶ **special cases:** hyperexponential, hypoexponential, Erlang, and exponential service times

## 2. $M/M/s$ Queue

- ▶ with **infinite** buffer, with no buffer (**blocking** system)

## 3. 2-class $M/M/1$ **Priority** Queue

# Application to Analytically Intractable Systems

## Idea:

1. Pick an **initial policy** whose relative value function can be written in terms of the **relative value functions of simpler systems**.
2. Do **one-step policy improvement** using that policy.

In (Bhulai 2017), this is applied to the following problems:

1. Routing Poisson arrivals to two different  $M/\text{Cox}(r)/1$  queues.
  - ▶ Initial Policy: Bernoulli routing
  - ▶ Uses relative value function of  $M/\text{Cox}(r)/1$  queue
2. Routing in a Multi-Skill Call Center
  - ▶ Initial Policy: Static randomized policy that tries to route calls to agents with the fewest skills first
  - ▶ Uses relative value function of  $M/M/s$  queue
3. Controlled Polling System with Switching Costs
  - ▶ Initial Policy:  $c\mu$ -rule
  - ▶ Uses relative value function of **priority** queue

# Controlled Polling System with Switching Costs

Two queues with independent Poisson arrivals at rates  $\lambda_1, \lambda_2$ , exponential service times with rates  $\mu_1, \mu_2$  and holding cost rates  $c_1, c_2$ , respectively.

If queue  $i$  is currently being served, **switching** to queue  $j \neq i$  costs  $s_i$ ,  $i = 1, 2$ .

**Problem:** Dynamically assign the server to one of the two queues, so that the average cost incurred is minimized.

Do one-step policy improvement on the  $c\mu$ -rule.

Results for  $\lambda_1 = \lambda_2 = 1$ ,  $\mu_1 = 6$ ,  $\mu_2 = 3$ ,  $c_1 = 2$ ,  $c_2 = 1$ ,  $s_1 = s_2 = 2$ :

| Policy               | Average Cost   |
|----------------------|----------------|
| $c\mu$ -Rule         | 3.62894        |
| One-Step Improvement | <b>3.09895</b> |
| Optimal Policy       | <b>3.09261</b> |

# Part 2

## Using Simulation and Interpolation

# Scheduling a Multiclass Queue with Abandonments

$k$  queues with independent Poisson arrivals at rates  $\lambda_1, \dots, \lambda_k$ , exponential service times with rates  $\mu_1, \dots, \mu_k$ , and holding cost rates  $c_1, \dots, c_k$ , respectively.

Each customer in queue  $i = 1, \dots, k$  remains available for service for an exponentially distributed amount of time, with rate  $\theta_i$ .

Each service completion from queue  $i = 1, \dots, k$  earns  $R_i$ ; each abandonment from queue  $i$  costs  $D_i$ .

**Problem:** Dynamically assign the server to one of the  $k$  queues, so that the average cost incurred is minimized.

# Relative Value Function

Let  $\pi$  be a policy, and select any **reference state**

$$x_r \in \mathbb{X} = \{(i_1, \dots, i_k) \in \{0, 1, \dots\}^k\}.$$

$g^\pi =$  average cost incurred under  $\pi$

$r^\pi(x) =$  expected total cost to reach  $x_r$  under  $\pi$ , starting from state  $x$

$t^\pi(x) =$  expected time to reach  $x_r$  under  $\pi$ , starting from state  $x$

Then the **relative value function** is

$$h^\pi(x) = r^\pi(x) - g^\pi t^\pi(x), \quad x \in \mathbb{X}.$$



# Approximate Policy Improvement

Exact DP is infeasible for  $k > 3$  classes.

(James, Glazebrook, Lin 2016) propose an approximate policy improvement algorithm.

**Idea:** Given a policy  $\pi$ , approximate its relative value function  $h^\pi$  as follows:

1. Simulate  $\pi$  to estimate its average cost  $g^\pi$  and the long-run frequency with which each state is visited.
2. Based on Step 1, select a set of initial states from which the relative value under  $\pi$  is estimated via simulation.
3. Estimate the relative value function by interpolating between the values estimated in Step 2.
4. Do policy improvement using the estimated relative value function.

## Selecting States (Step 2)

$S$  = set of initial states selected in Step 2, from which the relative value is estimated via simulation

$$S = S_{\text{anchor}} + S_{\text{support}},$$

where

1.  $S_{\text{anchor}}$  = set of most frequently visited states (based on Step 1)
2.  $S_{\text{support}}$  = set of regularly spaced states

**Parameters:** How many states to include in  $S_{\text{anchor}}$  and  $S_{\text{support}}$ .

## Interpolation (Step 3)

Use an (augmented) **radial basis function**

$$h^\pi(x) \approx \sum_{i=1}^n \alpha_i \phi(\|x - x_i\|) + \sum_{j=1}^d \beta_j p_j(x)$$

where

- ▶  $n$  = number of selected states in Step 2
- ▶  $x_i = i^{\text{th}}$  selected state in Step 2
- ▶  $\phi(r) = r^2 \log(r)$  (thin plate spline)
- ▶  $\|\cdot\|$  = Euclidean norm
- ▶  $d = k + 1$
- ▶  $p_1(x) = 1$ ,  $p_j(x) =$  number of customers in queue  $j - 1$

# Computing the Interpolation Parameters

$x_i = i^{\text{th}}$  selected state in Step 2

$f_i =$  estimated relative value starting from  $x_i$

$A_{ij} = \phi(\|x_i - x_j\|)$  for  $i, j = 1, \dots, n$

$P_{ij} = p_j(x_i)$  for  $i = 1, \dots, n$  and  $j = 1, \dots, k + 1$

Solve the following linear system of equations:

$$\begin{aligned} A\alpha + P\beta &= f \\ P^T\alpha &= 0 \end{aligned}$$

# Example: Interpolation

2 classes, initial policy is the " $R\mu\theta$ -rule"

$m$  = number of replications for each selected state

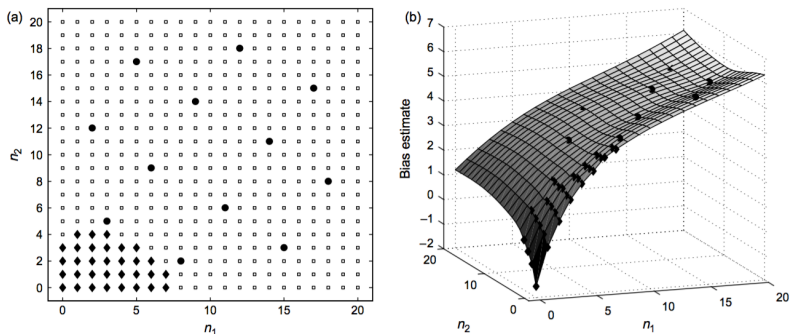


Figure 1 in (James, Glazebrook, Lin 2016)

# Example: Approximate Policy Improvement

Same problem

API = policy from one-step policy improvement

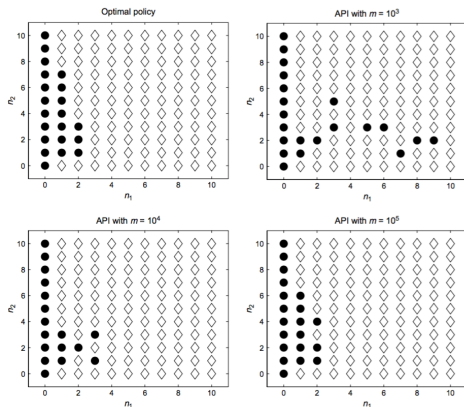


Figure 2 in (James, Glazebrook, Lin 2016)

# Suboptimality of Heuristics

$\text{API}(\pi)$  = one-step approximate policy improvement applied to  $\pi$

$k = 3$  classes,  $\rho = \sum_{i=1}^k (\lambda_i / \mu_i)$

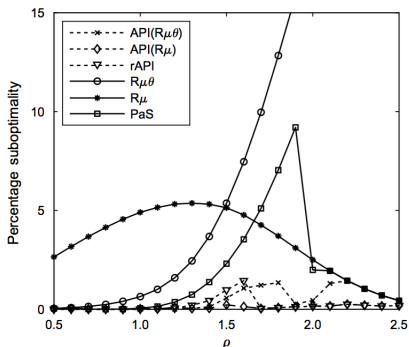


Figure 3 in ([James, Glazebrook, Lin 2016](#)); see the paper details on this and other numerical studies.

# Part 3

## Using Lagrangian Relaxations



# Multiclass Queue with Convex Holding Costs

$k$  queues with independent Poisson arrivals at rates  $\lambda_1, \dots, \lambda_k$  and exponential service times with rates  $\mu_1, \dots, \mu_k$ , respectively.

If there are  $x_i$  customers in queue  $i$ , the holding cost rate is  $c_i(x_i)$  where  $c_i : \{0, 1, \dots\} \rightarrow \mathbb{R}$  is nonnegative, increasing, and **convex**.

Each queue  $i$  has a **buffer** of size  $B_i$

**Problem:** Dynamically assign the server to one of the  $k$  queues, so that the **discounted** cost incurred is minimized.

# Relaxed Problem

The following relaxation is considered in (Brown, Haugh 2017):

- ▶ The queues are grouped into  $G$  groups.
- ▶ The server can serve at most one queue per group; can serve multiple groups simultaneously.
- ▶ Penalty  $\ell$  for serving multiple groups simultaneously.

Under this relaxation, the value function decouples across groups ( $\alpha =$  discount factor):

$$v^\ell(x) = \frac{(G-1)\ell}{1-\delta} + \sum_g v_g^\ell(x_g)$$

$v^\ell$  can be used in both one-step “policy improvement”, and to construct a lower bound on the optimal cost via an information relaxation.

# Suboptimality of Heuristics

Myopic: use one-step improvement with the value function  $v^m(x) = \sum_i c_i(x_i)$

|   | Approximate value function ( $v$ ), used in heuristic policy and in penalty |      |       |          |                      |             |             |            |                      |      |       |          |                      |             |             |             |
|---|---|------|-------|----------|----------------------|-------------|-------------|------------|----------------------|------|-------|----------|----------------------|-------------|-------------|-------------|
|   | Myopic  |      |       |          | LR, groups of size 1 |             |             |            | LR, groups of size 2 |      |       |          | LR, groups of size 4 |             |             |             |
|   | Mean  | SE   | Gap % | Time (s) | Mean                 | SE          | Gap %       | Time (s)   | Mean                 | SE   | Gap % | Time (s) | Mean                 | SE          | Gap %       | Time (s)    |
| $\delta = 0.9$                                      |   |      |       |          |                      |             |             |            |                      |      |       |          |                      |             |             |             |
| <i>Cost of heuristic policy</i>                     | 14.05   | 1.10 | —     | 1.6      | 13.20                | 0.05        | —           | 1.6        | 13.23                | 0.07 | —     | 2.1      | 13.21                | 0.05        | —           | 1.6         |
| <i>Gap from heuristic to <math>v</math></i>         | 14.05   | 1.10 | 100.0 | —        | 1.30                 | 0.05        | 9.84        | 1.5        | 1.22                 | 0.07 | 9.21  | 0.5      | 1.00                 | 0.05        | 7.58        | 18.6        |
| <i>Gap from heuristic to information relaxation</i> | 6.12  | 0.90 | 43.6  | 0.5      | <b>0.19</b>          | <b>0.04</b> | <b>1.47</b> | <b>0.5</b> | 0.32                 | 0.06 | 2.44  | 1.1      | 0.25                 | 0.04        | 1.86        | 0.7         |
| $\delta = 0.99$                                     |   |      |       |          |                      |             |             |            |                      |      |       |          |                      |             |             |             |
| <i>Cost of heuristic policy</i>                     | 201.73  | 16.5 | —     | 18.6     | 204.00               | 0.68        | —           | 18.3       | 203.66               | 0.44 | —     | 29.8     | 203.39               | 0.09        | —           | 26.6        |
| <i>Gap from heuristic to <math>v</math></i>         | 201.73  | 16.5 | 100.0 | —        | 12.12                | 0.68        | 5.97        | 13.1       | 10.16                | 0.44 | 4.99  | 6.9      | 4.32                 | 0.09        | 2.12        | 340.2       |
| <i>Gap from heuristic to information relaxation</i> | 197.98  | 16.5 | 98.1  | 5.2      | 8.12                 | 0.67        | 3.98        | 5.1        | 6.44                 | 0.43 | 3.16  | 9.9      | <b>1.24</b>          | <b>0.06</b> | <b>0.61</b> | <b>6.5</b>  |
| $\delta = 0.999$                                    |   |      |       |          |                      |             |             |            |                      |      |       |          |                      |             |             |             |
| <i>Cost of heuristic policy</i>                     | 1,058.58  | 44.0 | —     | 204.1    | 944.82               | 1.02        | —           | 196.8      | 947.14               | 0.91 | —     | 362.9    | 943.93               | 0.56        | —           | 330.1       |
| <i>Gap from heuristic to <math>v</math></i>         | 1,058.58  | 44.0 | 100.0 | —        | 25.98                | 1.02        | 2.75        | 113.8      | 23.47                | 0.91 | 2.48  | 60.1     | 13.36                | 0.56        | 1.42        | 3,665.2     |
| <i>Gap from heuristic to information relaxation</i> | 1,058.10  | 44.0 | 99.9  | 51.8     | 24.25                | 1.02        | 2.57        | 50.5       | 21.79                | 0.91 | 2.30  | 98.5     | <b>11.98</b>         | <b>0.56</b> | <b>1.27</b> | <b>63.8</b> |

Notes. The perfect information relaxations use the uncontrolled formulation, and the heuristic policy selects actions using  $v$  as an approximate value function in (20). Bold highlights the results for the best gap for each  $\delta$ . LR denotes Lagrangian relaxation.

From (Brown, Haugh 2017); see the paper for details.

# Research Questions

1. Applications to other systems?
2. Performance guarantees for one-step improvement?
3. Other functions to use in one-step improvement?
4. Conditions under which one-step improvement is practical?